

2025 INDEX

COMMITTEE A (BUSINESS, MEMBERSHIP AND ADMINISTRATIVE MATTERS)

Resolution/ Report	Title	Sponsor	Page
201	Establishment of a Task Force to Study the Creation of a Committee of the House of Delegates on Budget	Strategic Forecasting Committee	2000

Resolution No. 201 NewReport: N/A Date Submitted: April 2025Submitted By: Strategic Forecasting CommitteeReference Committee: A (Business, Membership and Administrative Matters)Total Net Financial Implication: None Net Dues Impact: _____

Amount One-time: _____ Amount On-going: _____

ADA Strategic Forecast Outcome: None

ESTABLISHMENT OF A TASK FORCE TO STUDY THE CREATION OF A COMMITTEE OF THE HOUSE OF DELEGATES ON BUDGET

Background: The Strategic Forecasting Committee (SFC) is responsible for evaluating ADA programs in order to assist the Board of Trustees (BOT) in prioritizing budget expenses to fulfill the Strategic Forecast approved by the House of Delegates (HOD). Additionally, the SFC is charged with building a sustainability model for the ADA. Both of these duties require some knowledge and understanding of budgeted expenses for all programs as well as outcome measures related to each program. Budget revenue and expense projections are to be distributed to the SFC via a quarterly Financial Operating Plan (FOP). Additionally, long-term future revenue and expense projections are to be shared with the SFC to enable formation of a sustainability model.

Over the last two years the SFC has requested financial information related to revenue and expense projections as well as reserve spending. None of these requests were met, which hindered the SFC in fulfilling its responsibilities to the HOD.

The SFC feels there has been a lack of transparency and collaboration from the BOT with the SFC related to the budget. The SFC pledged to the HOD that if the SFC felt that what was promised to the HOD was not delivered, the SFC would take action and make recommendations for change. Therefore, the SFC feels the creation of a committee of the HOD related to development and oversight of the operating budget and reserve spending would foster better collaboration between the BOT and HOD related to the finances of the Association. It would also enable shared responsibility and accountability for the financial wellbeing of the ADA without hindering daily operations of the Association.

Resolution

201. Resolved, that a task force be convened to study the creation of a standing committee of the House of Delegates on Budget, and be it further

Resolved, that the duties of the standing committee would include oversight of the ADA operating budget and spending from ADA reserves, and be it further

Resolved, that the task force be appointed by the President and comprised of up to nine members, including two representatives each from the Strategic Forecasting Committee and the Board of Trustees; the ADA Treasurer; President or President-elect; and the Executive Director, and be it further

Resolved, that the task force shall meet electronically and report its findings and recommendations to the 2026 House of Delegates.

BOARD COMMENT: The Board appreciates the Strategic Forecasting Committee's (SFC) desire to gain increased knowledge of the Association's finances as it relates to making informed recommendations for a strategic forecast.

As noted in the *Manual of the House of Delegates*, Standing Committees of the House of Delegates, Strategic Forecasting Committee, the duties of the SFC are to periodically review and propose revisions to the mission and vision statements of the American Dental Association, to collaborate with the Board of Trustees in setting the strategic direction of the Association in alignment with the Association's vision and mission statements, to elect a chair of the Strategic Forecasting Committee and to annually provide to the House of Delegates a report on the Strategic Forecasting Plan, including the progress of each of the strategic initiatives of the American Dental Association to achieve and confirm the progress for the current five-year vision.

The Board can certainly understand the frustration regarding the reporting of the financial status of the Association and the Board feels as though decisions were made based on the best available information at the time, always with the Association's best interests in mind. The Board feels that increased transparency regarding our financial status is due to all our members, not only a committee. To that end, the Board feels resources are better expended in the Board fulfilling this commitment, rather than adding an additional task force and study. The Board would also like to note that in the spirit of partnership and collaboration, the Board has already taken meaningful steps by adding two members of the SFC to the Board's Finance Committee. We remain committed to our collaboration and increased transparency with the SFC and all our members.

BOARD RECOMMEDATION: Vote No.

Vote: Resolution 201

BERG	Yes	DOWD	No	KNAPP	No	STUEFEN	No
BOYLE	No	GRAHAM	No	MANN	No	TULAK-GORECKI	No
BROWN	No	HISEL	No	MARKARIAN	No	WANAMAKER	Yes
CAMMARATA	No	HOWARD	Yes	MERCER	No		
CHOPRA	No	IRANI	Yes	REAVIS	No		
DEL VALLE-SEPÚLVEDA	No	KAHL	No	ROSATO	Yes		